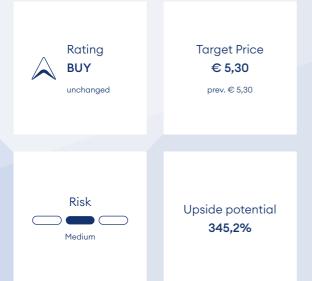
UPDATE

G.M. Leather

Euronext Growth Milan | Tannery | Italy

Created 10/04/2024, h. 18:30 **Published** 11/04/2024, h. 07:00



| Key Financials (€/mln) | FY23A | FY24E | FY25E | FY26E |
|------------------------|-------|-------|-------|-------|
| Revenues | 40,9 | 50,0 | 55,0 | 65,0 |
| VoP | 41,7 | 50,5 | 55,5 | 65,5 |
| EBITDA | 6,2 | 7,6 | 8,5 | 10,2 |
| EBIT | 3,9 | 5,0 | 5,7 | 7,4 |
| Net Income | 2,0 | 3,0 | 3,6 | 4,9 |
| EBITDA margin | 15,1% | 15,2% | 15,5% | 15,7% |
| EBIT margin | 9,6% | 10,0% | 10,4% | 11,3% |
| Net Income margin | 5,0% | 6,0% | 6,5% | 7,5% |

EQUITY RESEARCH



Stocks performance relative to FTSE Italia Growth



| Stock Data | |
|----------------------------------|------------|
| Price | € 1,19 |
| Target price | € 5,30 |
| Upside/(Downside) potential | 345,2% |
| Ticker | GML IM |
| Market Cap (€/mln) | € 13,37 |
| EV (€/mln) | € 39,02 |
| Free Float | 13,62% |
| Share Outstanding | 11.235.750 |
| 52-week high | € 1,82 |
| 52-week low | € 1,12 |
| Average daily volumes (3 months) | 8.016 |

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| Stock performance | 1M | 3M | 6M | 1Y |
|------------------------|-------|--------|--------|--------|
| Absolute | 0,0% | -11,2% | -19,0% | -28,7% |
| to FTSE Italia Growth | -0,6% | -9,6% | -20,3% | -15,5% |
| to Euronext STAR Milan | -1,4% | -11,4% | -34,9% | -25,9% |
| to FTSE All-Share | -1,9% | -22,6% | -41,9% | -52,0% |
| to EUROSTOXX | -0,8% | -23,1% | -40,6% | -44,8% |
| to MSCI World Index | -1,5% | -20,3% | -37,9% | -52,2% |
| | | | | |
| Main Ratios | FY23A | FY24E | FY25E | FY26E |
| EV/EBITDA | 6,3 x | 5,1 x | 4,6 x | 3,8 x |
| EV/EBIT | 9,9 x | 7,8 x | 6,8 x | 5,3 x |
| P/E | 6,6 x | 4,5 x | 3,7 x | 2,7 x |

FY23A Results

Revenues amounted to \in 40.90 million, in line with the end of 2022 figure of \in 40.83 million, and slightly lower than the \in 45.50 million estimated in our previous report. EBITDA, at \in 6.18 million, saw a growth of 24.2% compared to the \in 4.98 million of the previous year, in line with our previous estimate of \in 6.18 million. The EBITDA margin, equal to 15.1%, was higher than both the previous year's figure (12.2%) and our estimate (13.2%). EBIT, after depreciation and amortization of \in 2.26 million (\in 1.68 million in FY22A), came in at \in 3.92 million (\in 3.30 million in FY22A), compared to our estimate of \in 3.80 million. Net Income stands at \in 2.04 million (\in 2.01 million in FY22A), in line with the \in 2.10 million of our previous estimate.

Estimates Update

In light of the results published in the FY23A annual report, we have adjusted our estimates for both the current and the following years. In particular, we now estimate FY24E Revenues of \in 50.00 million, and an EBITDA of \in 7.60 million, corresponding to a margin of 15.2%. In the following years, we expect Revenues to reach \in 77.00 million (CAGR 23A-27E: 17.1%) in FY27E, with EBITDA equal to \in 12.35 million (corresponding to a margin of 16.0%), up from \in 6.18 million in FY23A (corresponding to an EBITDA margin of 15.1%). On the balance sheet, on the other hand, we have adjusted our previous NFP estimate for FY24E, arriving at a value of approximately \in 22.44 million of debt.

Valuation Update

We conducted our valuation of the equity value of G.M. Leather based on the DCF method. The DCF method (including, for prudential purposes, a specific risk of 2.50% in the calculation of the WACC) returned an equity value of \in 59.5 million. The target price is \in 5.30, with a BUY rating, and MEDIUM risk.



Economics & Financials

| CONSOLIDATED INCOME STATEMENT (€/mln) | FY22A | FY23A | FY24E | FY25E | FY26E | FY27E |
|--|--------|--------|--------|--------|--------|--------|
| Revenues | 40,83 | 40,90 | 50,00 | 55,00 | 65,00 | 77,00 |
| Other Revenues | 1,54 | 0,81 | 0,50 | 0,50 | 0,50 | 0,60 |
| Value of Production | 42,37 | 41,71 | 50,50 | 55,50 | 65,50 | 77,60 |
| COGS | 20,62 | 17,26 | 20,80 | 22,80 | 26,80 | 31,70 |
| Services | 11,61 | 11,86 | 14,40 | 15,75 | 18,55 | 21,80 |
| Use of assets owned by others | 0,76 | 0,76 | 0,90 | 1,00 | 1,20 | 1,40 |
| Employees | 4,10 | 5,37 | 6,50 | 7,10 | 8,35 | 9,85 |
| Other Operating Expenses | 0,30 | 0,27 | 0,30 | 0,35 | 0,40 | 0,50 |
| EBITDA | 4,98 | 6,18 | 7,60 | 8,50 | 10,20 | 12,35 |
| EBITDA Margin | 12,2% | 15,1% | 15,2% | 15,5% | 15,7% | 16,0% |
| D&A | 1,68 | 2,26 | 2,60 | 2,80 | 2,85 | 3,00 |
| EBIT | 3,30 | 3,92 | 5,00 | 5,70 | 7,35 | 9,35 |
| EBIT Margin | 8,1% | 9,6% | 10,0% | 10.4% | 11,3% | 12,1% |
| Financial Management | (0,98) | (1,16) | (0,90) | (0,80) | (0,70) | (0,70) |
| EBT | 2,32 | 2,77 | 4,10 | 4,90 | 6,65 | 8,65 |
| Taxes | 0,31 | 0,73 | 1,10 | 1,30 | 1,75 | 2,35 |
| Net Income | 2,01 | 2,04 | 3,00 | 3,60 | 4,90 | 6,30 |
| | | | | | | |
| CONSOLIDATED BALANCE SHEET (€/mln) | FY22A | FY23A | FY24E | FY25E | FY26E | FY27E |
| Fixed Assets | 5,84 | 11,66 | 12,50 | 11,20 | 9,85 | 8,35 |
| Account receivable | 16,38 | 11,94 | 14,10 | 15,05 | 17,80 | 21,10 |
| Inventories | 10,81 | 24,28 | 24,50 | 25,00 | 27,60 | 30,50 |
| Account payable | 7,48 | 10,23 | 12,45 | 13,70 | 16,30 | 19,20 |
| Operating Working Capital | 19,71 | 26,00 | 26,15 | 26,35 | 29,10 | 32,40 |
| Other receivable | 3,49 | 4,41 | 3,70 | 3,85 | 4,60 | 5,50 |
| Other payable | 1,56 | 2,34 | 2,60 | 2,90 | 3,00 | 3,10 |
| Net Working Capital | 21,64 | 28,06 | 27,25 | 27,30 | 30,70 | 34,80 |
| Severance Indemnities & Other Provisions | 0.37 | 0,62 | 0,85 | 0,95 | 1,10 | 1,30 |
| NET INVESTED CAPITAL | 27,10 | 39,11 | 38,90 | 37,55 | 39,45 | 41,85 |
| | | | | | | |
| Share capital | 0,11 | 0,11 | 0,11 | 0,11 | 0,11 | 0,11 |
| Reserves | 9,59 | 11,30 | 13,34 | 16,34 | 19,94 | 24,84 |
| Net Income | 2,01 | 2,04 | 3,00 | 3,60 | 4,90 | 6,30 |
| Equity | 11,72 | 13,46 | 16,46 | 20,06 | 24,96 | 31,26 |
| Cash & cash equivalents | 1,18 | 1,95 | 2,56 | 4,51 | 5,51 | 7,41 |
| Short term financial debt | 9,30 | 15,59 | 14,00 | 12,00 | 11,00 | 10,00 |
| M/L term financial debt | 7,27 | 12,02 | 11,00 | 10,00 | 9,00 | 8,00 |
| Net Financial Position | 15,39 | 25,65 | 22,44 | 17,49 | 14,49 | 10,59 |

27,10

39,11

38,90

37,55

TABLE 1 - ECONOMICS & FINANCIALS

SOURCES



39,45

41,85

| CONSOLIDATED CASH FLOW (€/mln) | FY23A | FY24E | FY25E | FY26E | FY27E |
|--------------------------------|---------|--------|--------|--------|--------|
| EBIT | 3,92 | 5,00 | 5,70 | 7,35 | 9,35 |
| Taxes | 0,73 | 1,10 | 1,30 | 1,75 | 2,35 |
| NOPAT | 3,20 | 3,90 | 4,40 | 5,60 | 7,00 |
| D&A | 2,26 | 2,60 | 2,80 | 2,85 | 3,00 |
| Change in NWC | (6,43) | 0,81 | (0,05) | (3,40) | (4,10) |
| Change in receivable | 4,43 | (2,16) | (0,95) | (2,75) | (3,30) |
| Change in inventory | (13,47) | (0,22) | (0,50) | (2,60) | (2,90) |
| Change in payable | 2,75 | 2,22 | 1,25 | 2,60 | 2,90 |
| Change in others | (0,14) | 0,96 | 0,15 | (0,65) | (0,80) |
| Change in provisions | 0,25 | 0,23 | 0,10 | 0,15 | 0,20 |
| OPERATING CASH FLOW | (0,73) | 7,55 | 7,25 | 5,20 | 6,10 |
| Сарех | (8,08) | (3,44) | (1,50) | (1,50) | (1,50) |
| FREE CASH FLOW | (8,81) | 4,11 | 5,75 | 3,70 | 4,60 |
| Financial management | (1,16) | (0,90) | (0,80) | (0,70) | (0,70) |
| Change in Financial debt | 11,04 | (2,61) | (3,00) | (2,00) | (2,00) |
| Change in equity | (0,30) | (0,00) | 0,00 | 0,00 | 0,00 |
| FREE CASH FLOW TO EQUITY | 0,78 | 0,60 | 1,95 | 1,00 | 1,90 |

Source: G.M. Leather and Integrae SIM estimates

Company Overview

G.M. Leather was established in 2011 and leads G.M. Group, founded in 1976 by the Marcigaglia family through companies currently entirely controlled by the Issuer, Snam di Marcigaglia Antonio & C Srl and subsequently Genesi Srl. The Group, active for over 45 years and based in Arzignano (Vicenza), in the largest Italian tanning district, is a manufacturing company that fully represents Made in Italy quality, through high added value leather processing for the creation of luxury small goods (including leather goods and footwear) and lifestyle goods (medium to high range furniture). The company has 3 operating sites, totaling approximately 25,000 covered square meters of surface area, with a production capacity of over 3 million square meters of full-cycle finished leather products. The procurement of raw materials (raw bovine hides and semi-finished hides) are carried out by the Issuer and the subsidiary Snam, while the higher value-added processes are entrusted to the subsidiary Genesi. The Group is at the forefront of the circular economy, as it transforms food industry waste into a natural, durable, recyclable product, exemplifying Made in Italy quality, and negating the significant environmental impacts that would otherwise come from landfill disposal or incineration. Furthermore, the Group has long adopted the industry-best environmental, social and governance (ESG) policies, and is a careful and active promoter of animal welfare, supply chain transparency and traceability, while offering excellent service by virtue of distinctive technological advantages developed over the years through substantial investments in R&D, human resources, and latest generation systems.



FY23A Results

| €/mln | Revenues | EBITDA | EBITDA % | EBIT | Net Income | NFP |
|--------|----------|--------|----------|------|------------|-------|
| FY23A | 40,90 | 6,18 | 15,1% | 3,92 | 2,04 | 25,65 |
| FY23E | 45,50 | 6,00 | 13,2% | 3,80 | 2,10 | 21,98 |
| Change | -10,1% | 3,1% | 1.9% | 3.3% | -2,8% | n/a |

TABLE 2 - ACTUAL VS ESTIMATES FY23A

Source: Integrae SIM

In the annual results press release, Simone Voltolin, CEO of G.M. Leather, commented: "We are closing with satisfaction the year 2023, a very difficult year overall for both the economy in general and our sector. Our Group, thanks to its continuous substantial investments, strategic choices and the commitment of all our collaborators, has achieved economic and financial performances that we consider distinctive and characterizing. In addition to significant R&D activities and investments in the field of innovation, aimed at consolidating our presence in the lifestyle segment, and driving growth in the strategic luxury market, in 2023, we made strategic investments in the Palladio Division business unit and in raw materials, for a number of reasons and objectives, including: to increase the competitive capacity of the Group in purchasing hides, internalizing processes and optimizing costs, to increase current and prospective margins, and to mitigate, through these strategic investments, any further uncontrollable exogenous effects, which in recent years have negatively and significantly influenced the economy and the cost of raw materials, utilities and financing, and therefore to prevent supply issues such as market raw materials shortages and delays in international transport due to existing and emerging geopolitical tensions. The investments, made at a time of difficulty in the economic and market context, underline GM Group's desire to be, in the near future, a market leading company that is able to offer a large product portfolio and rapidly respond to customer needs with tailor-made products, thanks to acquired skills and experience".

Revenues amounted to \in 40.90 million, in line with the end of 2022 figure of \in 40.83 million, and slightly lower than the \in 45.50 million estimated in our previous report.

EBITDA, at \leq 6.18 million, saw a growth of 24.2% compared to the \leq 4.98 million of the previous year, in line with our previous estimate of \leq 6.18 million. The EBITDA margin, equal to 15.1%, was higher than both the previous year's figure (12.2%) and our estimate (13.2%). The growth in EBITDA in FY23A is mainly attributable to the internationalization of the production process through the Palladio Division, and the growth in turnover of the luxury segment.

EBIT, after depreciation and amortization of \in 2.26 million (\in 1.68 million in FY22A), came in at \in 3.92 million (\in 3.30 million in FY22A), compared to our estimate of \in 3.80 million. The EBIT margin came in at 9.6%, compared to the FY22A figure of 8.1% and our estimate of 8.4%.



Net Income stands at \in 2.04 million (\in 2.01 million in FY22A), in line with the \in 2.10 million of our previous estimate. Furthermore, we note a moderate increase in financial charges, evidence of a prudent management of debt, as well as non-speculative but rather well-considered exchange rate risk hedging.

Finally, the NFP showed an increase from \in 15.39 million of debt in FY22A to \in 25.65 million in FY23A. This NFP increase is mainly due to key investments in the Palladio Division and increased procurement of raw materials. It is also important to underline the investments made in the year in terms of research and development (R&D), which are in line with the strategic objectives of consolidating the traditional lifestyle segment, driving growth in the luxury segment, and developing production processes, technological innovation, and sustainability. The investments were therefore oriented to strengthening commercial offerings, boosting production, and improving environmental efficiency. In total, the value of the investments were in the region of \in 19.30 million, net of depreciation, against an increase in NFP of approximately \in 10.30 million.

With the aim of developing its entry into the British market, in 2023, the Group also concluded the acquisition of the majority stake of Nene Valley Leather, a company incorporated under UK Law. Furthermore, the acquisition of an 18.92% stake in Chiorino Technology SpA was concluded. Founded in Biella, Italy, in the early 1980s by Lorenzo Chiorino, Chiorino Technology is a manufacturing company specialized in the processing of leather for the luxury and fashion sector, and was acquired in 2018 by Aracadia, an important private equity fund manager focused on Italian SMEs. Chiorino Technology boasts among its customers leading international fashion brands in the leather goods and luxury footwear segment in particular.

Finally, we note that the Group plans to continue to develop cutting-edge practices in environmental, social and governance (ESG) sustainability, to promote animal welfare, and to guarantee transparency and traceability along the entire supply chain, considering these actions not only distinctive but also crucial for its future growth, in as much as being at the forefront of issues related to the circular economy.



FY24E – FY27E Estimates

| €/mln | FY24E | FY25E | FY26E | FY27E | |
|------------|--------|--------|-------|-------|--|
| Revenues | | | | | |
| New | 50,0 | 55,0 | 65,0 | 77,0 | |
| Old | 56,5 | 64,5 | 69,5 | n/a | |
| Change | -11,5% | -14,7% | -6,5% | n/a | |
| EBITDA | | | | | |
| New | 7,6 | 8,5 | 10,2 | 12,4 | |
| Old | 7,5 | 8,6 | 9,3 | n/a | |
| Change | 1,3% | -1,2% | 9,1% | n/a | |
| EBITDA % | | | | | |
| New | 15,2% | 15,5% | 15,7% | 16,0% | |
| Old | 13,3% | 13,3% | 13,5% | n/a | |
| Change | 1.9% | 2,1% | 2,2% | n/a | |
| EBIT | | | | | |
| New | 5,0 | 5,7 | 7,4 | 9,3 | |
| Old | 5,0 | 5,8 | 6.4 | n/a | |
| Change | 0.0% | -1,7% | 14,8% | n/a | |
| Net Income | | | | | |
| New | 3,0 | 3,6 | 4,9 | 6,3 | |
| Old | 2,8 | 3,3 | 3,6 | n/a | |
| Change | 7.1% | 9,1% | 36,1% | n/a | |
| NFP | | | | | |
| New | 22,4 | 17,5 | 14,5 | 10,6 | |
| Old | 19,2 | 16,8 | 13,7 | n/a | |
| Change | n/a | n/a | n/a | n/a | |

TABLE 3 - ESTIMATES UPDATES FY24E-27E

Source: Integrae SIM

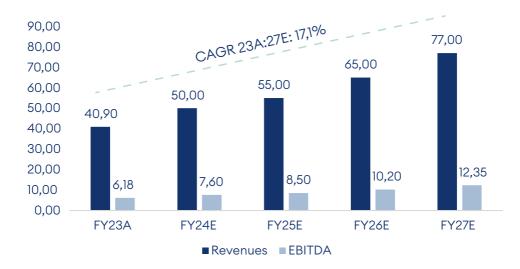
In light of the results published in the FY23A annual report, we have adjusted our estimates for both the current and the following years.

In particular, we now estimate FY24E Revenues of \in 50.00 million, and an EBITDA of \in 7.60 million, corresponding to a margin of 15.2%. In the following years, we expect the value of Revenues to reach \in 77.00 million (CAGR 23A-27E: 17.1%) in FY27E, with EBITDA equal to \in 12.35 million (corresponding to a margin of 16.0%), up from \in 6.18 million in FY23A (corresponding to an EBITDA margin of 15.1%).

On the balance sheet, on the other hand, we have adjusted our previous NFP estimate for FY24E, arriving at a value of approximately \in 22.44 million of debt.



CHART 1 - REVENUES AND EBITDA FY23A-27E



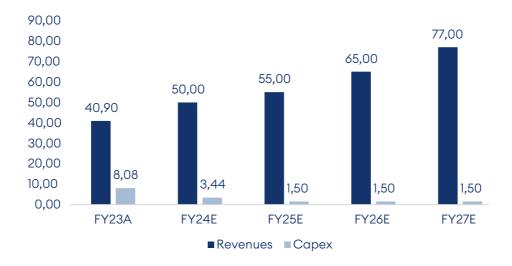
Source: Integrae SIM

CHART 2 - MARGIN FY23A-27E









Source: Integrae SIM

CHART 4 - NFP FY23A-27E



Source: Integrae SIM



Valuation

We conducted out valuation of the equity value of G.M. Leather based on the DCF method.

DCF Method

TABLE 4 - WACC

| WACC | | | 9,16% |
|----------------|----------------|------------------------|-------------------|
| D/E | Risk Free Rate | β Adjusted | α (specific risk) |
| 150,00% | 3,14% | 1,7 | 2,50% |
| K _d | Market Premium | β Relevered 2,1 | K |
| 3,50% | 7,81% | | 19,11% |

Source: Integrae SIM

For prudential purposes, we included a specific risk of 2.5%. The result is therefore a WACC of 9.16%.

TABLE 5 - DCF VALUATION

| DCF | | % of EV |
|-------------------|------|---------|
| FCFO actualized | 19,2 | 23% |
| TV actualized DCF | 66,0 | 77% |
| Enterprise Value | 85,2 | 100% |
| NFP (FY23A) | 25,7 | |
| Equity Value | 59,5 | |

Source: Integrae SIM

With the above data and taking our estimates and assumptions as a reference, the result is an *equity value* of € 59.5 million.

TABLE 6 - EQUITY VALUE - SENSITIVITY ANALYSIS

| €/mln | WACC | | | | | | | |
|-------------|------|-------|------|------|------|------|-------|-------|
| | | 7,7% | 8,2% | 8,7% | 9,2% | 9,7% | 10,2% | 10,7% |
| | 3,0% | 110,0 | 96,3 | 85,0 | 75,6 | 67,6 | 60,7 | 54,7 |
| | 2,5% | 98,8 | 87,3 | 77,6 | 69,4 | 62,4 | 56,3 | 51,0 |
| Growth Rate | 2,0% | 89,5 | 79,7 | 71,3 | 64,1 | 57,9 | 52,4 | 47,6 |
| (g) | 1,5% | 81,8 | 73,2 | 65,9 | 59,5 | 53,9 | 49,0 | 44,6 |
| | 1,0% | 75,2 | 67,7 | 61,2 | 55,5 | 50,4 | 45,9 | 41,9 |
| | 0,5% | 69,6 | 62,9 | 57,1 | 51,9 | 47,3 | 43,2 | 39,5 |
| | 0.0% | 64,7 | 58,7 | 53,4 | 48,7 | 44,5 | 40,7 | 37,3 |

Source: Integrae SIM



Equity Value

TABLE 9 - EQUITY VALUE



Source: Integrae SIM

The result is an equity value of approximately € 59.5 million. The target price is therefore € 5.30 (prev. € 5.30). We confirm a BUY rating and MEDIUM risk.

TABLE 10 - TARGET PRICE IMPLIED VALUATION MULTIPLES

| Multiples | FY23A | FY24E | FY25E | FY26E |
|-----------|--------|--------|--------|--------|
| EV/EBITDA | 13,8 x | 11,2 x | 10,0 x | 8,4 x |
| EV/EBIT | 21,7 x | 17,0 x | 14,9 x | 11,6 x |
| P/E | 29,2 x | 19,8 x | 16,5 x | 12,1 x |

Source: Integrae SIM

TABLE 11 - CURRENT PRICE IMPLIED VALUATION MULTIPLES

| Main Ratios | FY23A | FY24E | FY25E | FY26E |
|-------------|-------|-------|-------|-------|
| EV/EBITDA | 6,3 x | 5,1 × | 4,6 x | 3,8 x |
| EV/EBIT | 9,9 x | 7,8 × | 6,8 x | 5,3 x |
| P/E | 6,6 x | 4,5 x | 3,7 × | 2,7 x |

Source: Integrae SIM



Disclosure Pursuant to Delegated Regulation UE n. 2016/958

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| Date | Price | Recommendation | Target Price | Risk | Comment |
|------------|-------|----------------|--------------|--------|---------------|
| 27/02/2023 | 1,75 | Buy | 6,45 | Medium | Breaking News |
| 11/04/2023 | 1,67 | Buy | 6,55 | Medium | Update |
| 14/06/2023 | 1,55 | Buy | 6,55 | Medium | Breaking News |
| 04/10/2023 | 1,40 | Buy | 5,30 | Medium | Update |
| 16/11/2023 | 1,49 | Buy | 5,30 | Medium | Breaking News |

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GMLIM UPDATE BUY€5,30



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Rating system (long term horizon: 12 months)

The BUY, HOLD and SELL ratings are based on the expected total return (ETR – absolute performance in the 12 months following the publication of the analysis, including the ordinary dividend paid by the company), and the risk associated to the share analyzed. The degree of risk is based on the liquidity and volatility of the share, and on the rating provided by the analyst and contained in the report. Due to daily fluctuations in share prices, the expected total return may temporarily fall outside the proposed range

| Equity Total Return (ETR) for different risk categories | | | | | | |
|---|---------------------------|--------------------------------------|----------------|--|--|--|
| Rating | Low Risk | Medium Risk | High Risk | | | |
| BUY | ETR >= 7.5% | ETR >= 10% | ETR >= 15% | | | |
| HOLD | -5% < ETR < 7.5% | -5% < ETR < 10% | 0% < ETR < 15% | | | |
| SELL | ETR <= -5% | ETR <= -5% | ETR <= 0% | | | |
| | | | | | | |
| U.R. | Rating e/o target price U | Rating e/o target price Under Review | | | | |
| N.R. | Stock Not Rated | Stock Not Rated | | | | |

Valuation methodologies (long term horizon: 12 months)

The methods that INTEGRAE SIM SpA prefers to use for value the company under analysis are those which are generally used, such as the market multiples method which compares average multiples (P/E, EV/EBITDA, and other) of similar shares and/or sectors, and the traditional financial methods (RIM, DCF, DDM, EVA etc). For financial securities (banks and insurance companies) Integrae SIM SpA tends to use methods based on comparison of the ROE and the cost of capital (embedded value for insurance companies).

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Conflict of interest

In order to disclose its possible interest conflict Integrae SIM states that:

- It operates or has operated in the past 12 months as the entity responsible for carrying out the activities of Euronext Growth Advisor of the GM Leather SpA;
- It plays, or has played in the last 12 months, role of specialist financial instruments issued by GM Leather SpA;
- It carries out media marketing activities on behalf of G.M. Leather SpA;
- In the IPO phase, Integrae SIM played the role of global coordinator.

